



TEAM CHARTER AGREEMENT

September 24, 2014

We the undersigned acknowledge and agree to the Hancock Expressway / Academy Boulevard PEL Team Charter. We are committed effectively to working as a team by following through on commitments and helping one another toward a successful project outcome.

Tim T. Howard - FHWA Pete O'Neill [Signature]
 [Signature] [Signature] [Signature]

Stakeholders:

